# **STATEMENT OF FINANCIAL ACTIVITIES 2018**

| INCOMING RESOURCES           Institutional grants         333,396         313,128           Norad - The Norwegian Agency for Development Cooperation         333,396         313,128           MFA - The Norwegian Ministry of Foreign Affairs         209,861         226,590           Other Norwegian government agencies         7,806         5,753           Administrative support from Norwegian government agencies         33,950         35,414           Subtotal Norwegian government agencies         2 585,013         580,885           UN - United Nations Programmes         42,791         46,234           ACT Alliance and other ACT sister organisations         37,754         51,928           Other organisations, foundations and governments         77,472         72,771           Administrative support from UN, ACT and other institutions         11,723         4,999           Subtotal UN, ACT and other institutions         3 169,740         175,932           Total institutional grants         754,753         756,817           Donations         140,653         148,027           Restricted donations         6,286         16,621           Testamentary donations and legacies         14,238         8,749           Total donations         4 161,177         173,397 <td< th=""></td<>  |
|--|
| Norad - The Norwegian Agency for Development Cooperation         333,396         313,128           MFA - The Norwegian Ministry of Foreign Affairs         209,861         226,590           Other Norwegian government agencies         7,806         5,753           Administrative support from Norwegian government agencies         33,950         35,414           Subtotal Norwegian government agencies         2         585,013         580,885           UN - United Nations Programmes         42,791         46,234           ACT Alliance and other ACT sister organisations         37,754         51,928           Other organisations, foundations and governments         77,472         72,771           Administrative support from UN, ACT and other institutions         11,723         4,999           Subtotal UN, ACT and other institutions         3         169,740         175,932           Total institutional grants         754,753         756,817           Donations         140,653         148,027           Restricted donations         140,653         148,027           Restricted donations         6,286         16,621           Testamentary donations and legacies         14,238         8,749           Total donations         4         161,177         173,397           Investment inco   |
| MFA - The Norwegian Ministry of Foreign Affairs       209,861       226,590         Other Norwegian government agencies       7,806       5,753         Administrative support from Norwegian government agencies       33,950       35,414         Subtotal Norwegian government agencies       2       585,013       580,885         UN - United Nations Programmes       42,791       46,234         ACT Alliance and other ACT sister organisations       37,754       51,928         Other organisations, foundations and governments       77,472       72,771         Administrative support from UN, ACT and other institutions       11,723       4,999         Subtotal UN, ACT and other institutions       3       169,740       175,932         Total institutional grants       754,753       756,817         Donations       140,653       148,027         Restricted donations       6,286       16,621         Testamentary donations and legacies       14,238       8,749         Total donations       4       161,177       173,397         Investment income       1,648       13,769         Other incoming resources       10,343       10,144         TOTAL INCOMING RESOURCES       927,921       954,127         RESOURCES EXPENDED   |
| Other Norwegian government agencies7,8065,753Administrative support from Norwegian government agencies33,95035,414Subtotal Norwegian government agencies2585,013580,885UN - United Nations Programmes42,79146,234ACT Alliance and other ACT sister organisations37,75451,928Other organisations, foundations and governments77,47272,771Administrative support from UN, ACT and other institutions11,7234,999Subtotal UN, ACT and other institutions3169,740175,932Total institutional grants754,753756,817Donations140,653148,027Restricted donations6,28616,621Testamentary donations and legacies14,2388,749Total donations4161,177173,397Investment income1,64813,769Other incoming resources10,34310,144TOTAL INCOMING RESOURCES927,921954,127RESOURCES EXPENDEDCosts of generating other donations47,04447,120   |
| Administrative support from Norwegian government agencies Subtotal Norwegian government agencies 2 585,013 580,885  UN - United Nations Programmes ACT Alliance and other ACT sister organisations Other organisations, foundations and governments Other organisations, foundations and governments Subtotal UN, ACT and other institutions Subtotal UN, ACT and other institutions  Total institutional grants  Our estricted donations Unrestricted donations Unrestricted donations Unrestricted donations Other incoming resources  Investment income  1,648 13,769  Other incoming resources  Costs of generating other donations  47,044 47,120   |
| Subtotal Norwegian government agencies         2         585,013         580,885           UN - United Nations Programmes         42,791         46,234           ACT Alliance and other ACT sister organisations         37,754         51,928           Other organisations, foundations and governments         77,472         72,771           Administrative support from UN, ACT and other institutions         11,723         4,999           Subtotal UN, ACT and other institutions         3         169,740         175,932           Total institutional grants         754,753         756,817           Donations         140,653         148,027           Restricted donations         6,286         16,621           Testamentary donations and legacies         14,238         8,749           Total donations         4         161,177         173,397           Investment income         1,648         13,769           Other incoming resources         10,343         10,144           TOTAL INCOMING RESOURCES         927,921         954,127           RESOURCES EXPENDED           Costs of generating other donations         47,044         47,044         47,120  |
| UN - United Nations Programmes       42,791       46,234         ACT Alliance and other ACT sister organisations       37,754       51,928         Other organisations, foundations and governments       77,472       72,771         Administrative support from UN, ACT and other institutions       11,723       4,999         Subtotal UN, ACT and other institutions       3       169,740       175,932         Total institutional grants       754,753       756,817         Donations       140,653       148,027         Restricted donations       6,286       16,621         Testamentary donations and legacies       14,238       8,749         Total donations       4       161,177       173,397         Investment income       1,648       13,769         Other incoming resources       10,343       10,144         TOTAL INCOMING RESOURCES       927,921       954,127         RESOURCES EXPENDED         Costs of generating other donations       47,044       47,044       47,120   |
| ACT Alliance and other ACT sister organisations Other organisations, foundations and governments 77,472 Administrative support from UN, ACT and other institutions Subtotal UN, ACT and other institutions 3 169,740 175,932  Total institutional grants Total institutions Unrestricted donations Unrestricted donations Restricted donations 140,653 148,027 Restricted donations 6,286 16,621 Testamentary donations and legacies 14,238 8,749  Total donations 4 161,177 173,397  Investment income 1,648 13,769 Other incoming resources 10,343 10,144  TOTAL INCOMING RESOURCES Sexpended Costs of generating other donations 47,044 47,120  |
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| Administrative support from UN, ACT and other institutions  Subtotal UN, ACT and other institutions  11,723 4,999  175,932  Total institutional grants  754,753 756,817  Donations  Unrestricted donations Restricted donations 6,286 16,621 Testamentary donations and legacies 14,238 8,749  Total donations 4 161,177 173,397  Investment income 1,648 13,769  Other incoming resources 10,343 10,144  TOTAL INCOMING RESOURCES 927,921 954,127  RESOURCES EXPENDED  Costs of generating other donations 47,044 47,120  |
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| Total institutional grants         754,753         756,817           Donations         140,653         148,027           Restricted donations         6,286         16,621           Testamentary donations and legacies         14,238         8,749           Total donations         4         161,177         173,397           Investment income         1,648         13,769           Other incoming resources         10,343         10,144           TOTAL INCOMING RESOURCES         927,921         954,127           RESOURCES EXPENDED           Costs of generating other donations         47,044         47,120  |
| Donations Unrestricted donations Restricted donations Testamentary donations and legacies Total donations Investment income Other incoming resources TOTAL INCOMING RESOURCES  Restricted donations 140,653 148,027 16,621 16,621 14,238 14,238 14,238 14,238 17,049 161,177 173,397 173,397 173,397 173,397 173,397 173,397 173,397 173,397 173,397 173,397 173,397 174,048 175,048 175,049 1 |
| Unrestricted donations       140,653       148,027         Restricted donations       6,286       16,621         Testamentary donations and legacies       14,238       8,749         Total donations       4       161,177       173,397         Investment income       1,648       13,769         Other incoming resources       10,343       10,144         TOTAL INCOMING RESOURCES       927,921       954,127         RESOURCES EXPENDED         Costs of generating other donations       47,044       47,120  |
| Restricted donations       6,286       16,621         Testamentary donations and legacies       14,238       8,749         Total donations       4       161,177       173,397         Investment income       1,648       13,769         Other incoming resources       10,343       10,144         TOTAL INCOMING RESOURCES       927,921       954,127         RESOURCES EXPENDED         Costs of generating other donations       47,044       47,120   |
| Testamentary donations and legacies 14,238 8,749  Total donations 4 161,177 173,397  Investment income 1,648 13,769  Other incoming resources 10,343 10,144  TOTAL INCOMING RESOURCES 927,921 954,127  RESOURCES EXPENDED  Costs of generating other donations 47,044 47,120   |
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| TOTAL INCOMING RESOURCES  927,921  954,127  RESOURCES EXPENDED  Costs of generating other donations  47,044  47,120  |
| RESOURCES EXPENDED  Costs of generating other donations 47,044 47,120  |
| Costs of generating other donations 47,044 47,120  |
|  |
| Long-term development cooperation 516,955 499,091  |
|  |
| Humanitarian assistance 321,860 314,374  |
| Advocacy for global justice 57,662 63,409  |
| Total international cooperation 5 896,477 876,874  |
| Governance costs 6 52,191 50,790   |
| TOTAL RESOURCES EXPENDED 995,713 974,785   |
| NET INCOME (EXPENDITURE) FOR THE YEAR (67,791) (20,658)  |
| Net movement in funds  |
| Transfer to (from) unrestricted funds (9,301) 19,451   |
| Transfer to (from) funds with internally imposed restrictions 0 0  |
| Transfer to (from) funds with externally imposed restrictions (58,491) (40,109)  |
| Total net movement in funds 13 (67,791) (20,658)   |

# **BALANCE SHEET AS PER 31 DECEMBER 2018**

| (NOK '000)                          |   | Notes | 31.12.2018                | 31.12.2017 |
|-------------------------------------|---|-------|---------------------------|------------|
| ASSETS                              |   |       |                           |            |
| Tangible fixed assets               |   | 9     | 49,476                    | 53,136     |
| Subtotal fixed assets               |   |       | 49,476                    | 53,136     |
| Stocks                              |   | 10    | 1,710                     | 2,220      |
| Debtors                             |   | 11    | 94,763                    | 71,841     |
| Investments                         |   | 12    | 166,381                   | 288,851    |
| Cash at bank and in hand            |   | 15    | 221,809                   | 199,217    |
| Subtotal current assets             |   |       | 484,662                   | 562,129    |
| TOTAL ASSETS                        |   |       | 534,138                   | 615,265    |
| FUNDS AND LIABILITIES               |   |       |                           |            |
| FUNDS                               |   |       |                           |            |
| Unrestricted funds                  |   |       | 151,620                   | 160,921    |
| Funds with externally imposed restr | ictions   |       | 45,190                    | 103,681    |
| TOTAL FUNDS                         |   | 13    | 196,811                   | 264,602    |
| LIABILITIES                         |   |       |                           |            |
| Accruals for pension liabilities    |   | 14    | 43,847                    | 56,863     |
| Total long-term liabilities         |   |       | 43,847                    | 56,863     |
| Project balances, advances from do  | nor   |       | 201,868                   | 218,110    |
| Other short-term liabilities        |   | 15    | 91,612                    | 75,689/    |
| <b>Total short-term liabilities</b> |   |       | 293,480                   | 293,799    |
| TOTAL LIABILITIES                   |   |       | 337,327                   | 350,663    |
| TOTAL FUNDS AND LIABILITIES         |   |       | 534,138                   | 615,265    |
| Cytty Jam (Kjetil Aanol             | Oslo, April 25 <sup>th</sup> 2019<br>Sissel Vartdal | R     | Kjetil Drang<br>Board men |            |
| Chair of the Board                  | Deputy chair of the Boa                             | ra    | Boara men                 | lber<br>   |
| For Well                            | - Jule Slux   | Cen   | 6 Often 1                 | Oscal      |
| Tone Lindheim                       | Anne Bergljot Skoglun                               | d     | Ottar Mæs                 |            |
| Board member                        | Board member  |       | Board men                 | ber        |
| & little                            | legebry S. Modt                                     | ton   | tousplu                   | en         |
| Bo Christoffer Iwar Brekke          | Ingeborg S. Midttømm                                | ie ?  | Kjersti Tho               | pen        |
| Board member /                      | Board member  |       | Board men                 | ber        |
| Pulled As                           | DA Cur  |       | CHION IN                  | a P. Rung  |
| Embla Regine Mathisen               | Odd Halgrim Evjen                                   |       | Gunn Inger Røk            | ke Ruud    |
| Board/member                        | Board member  |       | Board men                 |            |
| Bouldinember                        | Dagfinn Høybråten                                   | val   |                           |            |
|                                     | General Secretary                                   |       |                           |            |
|                                     | General Secretary                                   |       |                           |            |

# **CASH FLOW STATEMENT 2018**

| (NOK '000)  | 2018      | 2017     |
|---|-----------|----------|
| Cash flow from operating activities                               |           |          |
| Net incoming (outgoing) resources                                 | (67,791)  | (20,658) |
| Depreciation of fixed assets                                      | 2,944     | 4,488    |
| Difference between pension contribution and current service costs | (13,016)  | 3,947    |
| Changes in other current balance sheet items                      | (22,731)  | 5,148    |
| Net cash inflow from operating activities                         | (100,595) | (7,075)  |
|   |           |          |
| Cash flow from investing activities                               |           |          |
| Purchase of tangible fixed assets                                 | (5,690)   | (9,822)  |
| Disposal of tangible fixed assets                                 | 6,407     | 3,575    |
| Change in net investment in financial assets                      | 122,470   | (62,638) |
| Net cash flow from investing activities                           | 123,187   | (68,885) |
|   |           |          |
| Cash flow from financing activities                               |           |          |
| Repayment of long-term and short-term loans                       | 0         | (20,045) |
| Net cash flow from financing activities                           | 0         | (20,045) |
|   |           |          |
| Net cash flow during the year                                     | 22,592    | (96,004) |
|   |           |          |
| Cash at bank and in hand at Jan 1.                                | 199,217   | 295,221  |
| Cash at bank and in hand at Dec 31.                               | 221,809   | 199,217  |
| This consists of  |           |          |
| This consists of:   |           | 400.24=  |
| Cash at bank and in hand  | 221,809   | 199,217  |

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### NOTE 1 ACCOUNTING PRINCIPLES

The annual accounts have been prepared in compliance with the Norwegian Accounting Act and Norwegian accounting standards for NGOs.

The main principles are:

#### Consolidation of accounts

Norwegian Church Aid's Head Office is located in Oslo, Norway. The organisation number with the Brønnøysund Register Centre is 951 434 353. In addition, NCA has several Country Offices abroad and all the Country Offices' transactions are reflected in these consolidated financial statements.

#### Receivables and liabilities

Both long-term receivables and liabilities as well as current liabilities are valued at nominal value at the time of establishment.

#### Fixed and current assets

Investments in tangible fixed assets at Head Office are capitalized upon acquisition. Fixed assets are valued at historical cost less depreciation. Direct maintenance costs are expensed when incurred, while improvements are capitalized and depreciated accordingly. Booked value of assets are written down if the fair value is estimated to be lower than the booked value and the impairment is not expected to be temporary.

Fixed assets at the Country Offices are 100% written down upon purchase; reference is made to impairments in note 9. The reason for this is that the projects are short-term in nature and that there are risks involved both in the implementation of projects and the general context of the countries. It would therefore not be appropriate to depreciate the fixed assets over time.

#### Financial investments

NCA's investments are subject to active management and are regarded as current assets carried at fair value as of 31.12.

### Tax

In accordance to Norwegian Tax Law Norwegian Church Aid is not considered taxable.

### **Incoming resources**

Incoming resources consist of institutional grants, donations, investment income and other incoming resources. Donations, both restricted and unrestricted, are recognized as income in the same period that they are earned. Restricted funds that are not spent in the accounting period are accounted as funds with externally imposed restrictions. Restricted funds from previous years used this accounting period are booked from funds with externally imposed restrictions; see note 13.

Funding with repayment requirements (i.e. institutional grants) is not recognized as income when received. Received funding is booked as a liability in the balance sheet until the funds are used for the activity the grant was intended for. The funding is recognized as income when the recipient has the legal right to the grant, which will be when the funds are actually used for the activity for which the funding was granted.

#### Resources expended

Expenses are to the greatest possible extent directly attributed to the activities to which they belong. Resources expended on international cooperation are fulfilling the organisation's purpose, and include distributions and allocations to partner organisations, costs associated with the Department for International Programmes and Development Policy at Head Office, as well as operational costs in the countries where programmes are implemented. Costs are expensed in the period in which the activity took place.

Governance costs cover the activities necessary to run the organisation; including planning, management and evaluation of the organisation's activities. Governance costs include depreciation, fees paid to external auditors, lawyers and consultants, personnel costs of the HR department, finance department and the General Secretariat, travel, IT costs and financial costs.

Costs of generating donations include personnel costs related to fundraising, advertising and media campaigns and distribution of materials.

All personnel costs related to the Department for Fundraising, the Department for Communications, the Department for International Programmes and the Department for Development Policy are classified as respectively costs of generating donations and expenses related to international cooperation. This is in accordance with the guidelines from the Norwegian Control Committee for Fundraising.

Unused project funds as of 31.12 are recognized in the balance sheet under "Project balances, advances from donor".

### Foreign currencies

Accounts at the Country Offices are kept in local currency. When consolidating, NCA Country Offices' statements of financial activities are converted to NOK at the average rate for the year. Balance sheets - including assets and liabilities in foreign currencies - are converted at the exchange rate at the balance sheet date.

Agio/disagio is reported as an integral part of the total resources expended, classified according to the class of the project they relate to. During 2018, a total net currency gain of 12 MNOK has been credited to the accounts.

#### **Pensions**

Norwegian Church Aid has pension schemes that meet the requirements of the law on compulsory occupational pension and are covered through KLP and Gjensidige. All employees above the age of 55 as of 1st May 2016 at Head Office have a defined future benefit plan insured through KLP. All other employees with NAV coverage have a defined contribution plan insured through Gjensidige; and expatriate personnel without NAV have private pension insurances. A contractual pension scheme is included for the different groups.

For the defined future benefit plan, pension costs and pension liabilities are calculated using linear method based on assumptions about discount rates, future salary increases, pensions and social security benefits, the expected return on plan assets and actuarial assumptions on mortality, attrition, etc. Pension assets are valued at fair value and deducted from the net pension liabilities balance. For more information about pensions, please refer to note 14.

Pension schemes for employees at Country Offices are based on pension schemes in the countries where Norwegian Church Aid operates. If favourable, a provident fund scheme is applied.

# NOTE 2

#### **MENT AGENCIES FUND**

|   | International cooperation | tional<br>ation | Activities in Norway | Norway | Administrative support | ve support | Total   | _       | IN  |
|---|---------------------------|-----------------|----------------------|--------|------------------------|------------|---------|---------|-----|
|   | 2018                      | 2017            | 2018                 | 2017   | 2018                   | 2017       | 2018    | 2017    | 3 F |
| Norad Cooperation Agreement                                   | 168,759                   | 165,274         | 761                  | 925    | 12,281                 | 11,906     | 181,801 | 178,105 | F   |
| Norad Special Programmes                                      | 17,344                    | 8,105           |                      |        | 1,361                  | 466        | 18,705  | 8,572   | 30  |
| Norad Embassies and Strategic Partnerships                    | 143,513                   | 133,792         |                      |        | 9,365                  | 8,737      | 152,878 | 142,529 | )   |
| Norad Information Support                                     |                           |                 | 3,019                | 5,032  | 209                    | 300        | 3,229   | 5,332   | 1   |
| Subtotal Norad  | 329,616                   | 307,171         | 3,781                | 5,957  | 23,217                 | 21,410     | 356,613 | 334,538 | N   |
|   |                           |                 |                      |        |                        |            |         |         | 0   |
| MFA Norway  | 187,979                   | 193,670         |                      |        | 10,082                 | 12,865     | 198,061 | 206,535 | R   |
| MFA Embassies   | 21,882                    | 32,920          |                      |        | 510                    | 992        | 22,392  | 33,912  | V   |
| Subtotal MFA  | 209,861                   | 226,590         |                      |        | 10,592                 | 13,857     | 220,453 | 240,447 | /E  |
|   |                           |                 |                      |        |                        |            |         |         | G   |
| FK - The Norwegian Peace Corps                                | 934                       | 2,028           |                      |        |                        |            | 934     | 2,028   |     |
| IN - Innovation Norway  | 2,918                     | 2,499           |                      |        | 22                     | 73         | 2,940   | 2,573   | A   |
| FHI - Norwegian Institute of Public Health                    | 1,632                     | 395             |                      |        | 73                     | 74         | 1,705   | 469     | N   |
| SIU - Senter for internasjonalisering av utdanning            | 2,321                     |                 |                      |        | 47                     |            | 2,368   |         | G   |
| BLD - The Ministry of Children, Equality and Social Inclusion |                           |                 |                      | 801    |                        |            | ı       | 801     | 0   |
| KLD - The Ministry of Climate and Environment                 |                           |                 |                      | 30     |                        |            | 1       | 30      | V   |
| Subtotal other Norwegian government agencies                  | 7,806                     | 4,922           |                      | 831    | 142                    | 147        | 7,948   | 2,900   | Έ   |
|   |                           |                 |                      |        |                        |            |         |         | R   |
| Total funding from Norwegian government agencies              | 547,282                   | 538,684         | 3,781                | 6,788  | 33,950                 | 35,414     | 585,013 | 580,885 | N   |
|   |                           |                 |                      |        |                        |            |         |         | Ì   |

Faith and Minorities in Pakistan (four years), Oil for Development in Angola (three years) and a Master programme in South Sudan (three years) funding a total of NOK 9 mill per year. In NCA has a four year Cooperation Agreement with Norad covering the period 2016 -2019, funding NCA's activities with NOK 188 mill per year. NCA also has agreements with Norad for addition to these agreements, NCA has special yearly agreements supported by some local Embassies.

NCA has two cooperation agreements with MFA, one on WASH and one on GBV, both ended in 2018. In addition, several humanitarian interventions receive funding every year.

The government agencies funding for activities in Norway was mainly for Changemaker, who are now their own organisation since July 2017.

# NOTE 3 **FUNDING FROM UN, ACT AND OTHER ORGANISATIONS**

|  | <u>2018</u> | <u>2017</u> |
|--|-------------|-------------|
| UNHCR - United Nations High Commissioner for Refugees                              | 19,738      | 13,940      |
| UNICEF - United Nations Children's Fund  | 12,903      | 17,019      |
| OCHA - United Nations Office for the Coordination of Humanitarian Affairs          | 4,844       | 9,114       |
| UNFPA - United Nations Population Fund   | 2,682       | 1,625       |
| WFP - World Food Programme   | 1,887       | 1,265       |
| UNDP - United Nations Development Programme  | 738         | 3,264       |
| FAO - Food and Agriculture Organization of the United Nations                      | 0           | 7           |
| UN Women   | 0           | 0           |
| Subtotal UN - United Nations Programmes  | 42,791      | 46,234      |
|  |             |             |
| DCA - DanChurchAid (Denmark)   | 16,785      | 29,745      |
| CoS - Church of Sweden   | 9,213       | 8,589       |
| ACT Alliance   | 7,409       | 6,815       |
| CA - Christian Aid (UK)  | 2,456       | 2,991       |
| BftW - Bread for the World (Germany)   | 1,184       | 1,457       |
| Diakonia Sweden  | 584         | 2,260       |
| Act for Peace - National Council of Churches in Australia                          | 174         | 0           |
| LWF - Lutheran World Federation  | 8           | 0           |
| Diaconia ECCB - Czech  | (60)        | 71          |
| Subtotal ACT Alliance and other ACT sister organisations                           | 37,754      | 51,928      |
|  |             |             |
| Funding from other governments   |             |             |
| European Commission (EC) - EuropeAid   | 16,076      | 7,020       |
| Embassy of The Netherlands in Bamako, Mali   | 15,608      | 17,999      |
| Ministry of Foreign Affairs Netherlands  | 13,227      | 10,572      |
| USAID/OFDA - United States Agency for International Development / Office of Foreig | 8,345       | 363         |
| ECHO - European Commission Humanitarian Aid and Civil Protection                   | 7,831       | 12,460      |
| DFID - Department for International Development UK                                 | 1,243       | 1,525       |
| British Embassy Kabul  | 154         | 1,081       |
| GIZ - Deutsche Gesellscaft für Internationale Zusammenarbeit                       | 8           | (256)       |

|   | <u>2018</u> | <u>2017</u> |
|---|-------------|-------------|
| Funding from organisations and foundations  |             |             |
| CAFOD - Catholic Agency for Overseas Development                                    | 4,827       | 7,189       |
| Tilitonse Fund (South Africa)   | 2,492       | 550         |
| Strømme Foundation (Norway)   | 1,994       | 600         |
| Allan Family of Australia   | 1,623       | 1,431       |
| AcT - Accountability in Tanzania Programme  | 1,253       | (0)         |
| DVV - Institute for International Cooperation of the German Adult Education Associa | 844         | 1,011       |
| IOM - International Organization for Migration                                      | 683         | 0           |
| FORUT Campaign for development and solidarity (Norway)                              | 522         | 462         |
| Bright Products AS  | 343         | 0           |
| ACT for Peace Australia   | 202         | 0           |
| NRGI - Natural Resource Governance Institute (RWI - Revenue Watch Institute)        | 200         | 1,055       |
| OSISA - The Open Society Initiative for Southern Africa                             | 22          | 172         |
| Grundfos (Pouls Due Jensen) Foundation  | 3           | 1,566       |
| HEKS/EPER Swiss Church Aid  | 0           | 6,448       |
| IFRC - International Federation of Red Cross and Red Crescent Societies             | 0           | 767         |
| LNU - The Norwegian Children and Youth Council                                      | 0           | 283         |
| ERD - Episcopal Relief & Development (USA)  | 0           | 174         |
| NAD/NHF - Norwegian Association of Disabled   | 0           | (19)        |
| Statoil   | (29)        | 317         |
| Subtotal other organisations, foundations and governments                           | 77,472      | 72,771      |
| Administrative support from other organisations                                     | 11,723      | 4,999       |
| Total funding from other organisations  | 169,740     | 175,932     |

# NOTE 4 **DONATIONS**

| Unrestricted donations   | 2018    | 2017    |
|--|---------|---------|
| Regular donors   | 67,420  | 62,105  |
| Donor letters  | 11,430  | 14,001  |
| Changemaker donations and subscriptions  | (9)     | 306     |
| Web shop / alternative gifts   | 5,282   | 5,424   |
| Other donations  | 9,028   | 8,469   |
| Seasonal and remembrance gifts   | 877     | 1,295   |
| Individual donors  | 94,028  | 91,600  |
| Lenten campaign  | 31,465  | 36,587  |
| Church offerings   | 12,573  | 13,762  |
| Congregations and communities  | 44,038  | 50,348  |
| Advertisements and corporate donations   | 945     | 3,854   |
| Sponsor revenue  | 395     | 633     |
| Project support  | 1,247   | 1,592   |
| Private sector   | 2,588   | 6,079   |
|  |         |         |
| Subtotal unrestricted donations  | 140,653 | 148,027 |
| Restricted donations   |         |         |
| Sahel Drought 2017   | 448     | 3,026   |
| Refugees Europe 2015   | 615     | 693     |
| Ethiopia Drought 2016  | 0       | 9       |
| Fundraising campaigns  | 1,063   | 3,728   |
| Ethiopia, Water Development Project  | 1,199   | 366     |
| Haiti, Education/Youth (WASH), Green Schools                                   | 739     | 361     |
| Global, Emergency response partner   | 394     | 31      |
| Ethiopia, Strengthened Climate Resilience for rural Ethiopian Communities      | 334     | 31      |
| (Food security, Samre)   | 384     | 211     |
| Malawi, Saving lives through quality health care - Christmas Campaign          | 360     | 39      |
| Somalia, Job creation, Anti-Piracy Project                                     | 317     | 0       |
| Afghanistan, Promoting youth leadership and a culture of peace through spor    | 277     | 799     |
| Somalia, Improved access to water, sanitation and hygiene services for Garow   | 276     | 0       |
| Ethiopia, Safe Space: Accelerating action to ensure the wellbeing of adolescen | 270     | 0       |
| Somalia, Provision of clean water and livelihood support to drought affected   | 2.0     |         |
| communities in Budunbuto Village, Dangorayo District                           | 250     | 0       |
| Brazil, Football and citizenship   | 202     | 177     |
| DR Congo, Support to Transit Centre Dorcas House                               | 187     | 119     |
| Zambia, Community Schools in Livingstone                                       | 143     | 43      |
| Tanzania, Support to Haydom Lutheran hospital                                  | 104     | 9       |
| Palestine, Vocational training programme                                       | 50      | 110     |
| Zambia, Antioch School Project   | 46      | 0       |
| Zambia, Climate, Mumbeji Climate Resilience Project                            | 22      | 0       |
| Romania, Dignified living conditions, equal access to economic opportunities a | 21      | 501     |
| Brazil, Co-existence with the semi-arid  | 20      | 22      |
| Northern Iraq, WASH Assistance to conflict affected people                     | 0       | 9,200   |
| Malawi, Medical equipment contribution from Haukeland University Hospital      | 0       | 730     |
| Romania, Strenghtening Roma inclusion in Romania                               | 0       | 112     |
| Changemaker various activities (earmarked)                                     | (7)     | 8       |
| Other project donations (less than 50.000 NOK per project)                     | (32)    | 55      |
| Project donations  | 5,223   | 12,893  |
| Subtotal restricted donations  | 6,286   | 16,621  |
| Testamentary donations and legacies  | 14,238  | 8,749   |
| Total donations  | 161,177 | 173,397 |
|  | ,       | ,       |

### **NOTE 5 INTERNATIONAL COOPERATION**

Norwegian Church Aid provides emergency assistance in disasters, works for long-term development in local communities and advocates for just decisions by public authorities, business and religious leaders.

These activities can be directly implemented by NCA or in cooperation with our local partners.

The distribution of expenses per country of operation is as follows:

| 9,052<br>46,700<br>572 | 19,108  |
|------------------------|---|
| 46,700                 |   |
| 46,700                 |   |
| •                      |   |
| 572                    | 38,588  |
|                        | 202   |
| 61,773                 | 59,634  |
| 0                      | 50  |
| 53,783                 | 70,677  |
| 75,550                 | 64,294  |
| 13,301                 | 13,141  |
| 36,091                 | 26,028  |
| 37,877                 | 39,804  |
| 6,399                  | 5,690   |
| 341,098                | 337,216   |
|                        |   |
|                        |   |
| 48,386                 | 41,794  |
| 42,038                 | 37,739  |
| 24,697                 | 24,668  |
| 7,528                  | 7,822   |
| 122,649                | 112,023   |
|                        |   |
| F1 F0C                 | FC 193  |
|                        | 56,182<br>4,675   |
| •                      |   |
|                        | 1,539   |
| · ·                    | 1,180   |
| $\vdash$               | 6,493   |
| //,939                 | 70,070  |
| 541,686                | 519,308   |
|                        | 61,773<br>0<br>53,783<br>75,550<br>13,301<br>36,091<br>37,877<br>6,399<br><b>341,098</b><br>48,386<br>42,038<br>24,697<br>7,528<br><b>122,649</b><br>51,506<br>3,150<br>569<br>5,760<br>16,954<br><b>77,939</b> |

| Middle East                           |         |         |
|---------------------------------------|---------|---------|
| Afghanistan                           | 54,310  | 49,401  |
| Iraq                                  | 37,950  | 38,580  |
| Lebanon                               | 21,817  | 16,326  |
| Pakistan                              | 21,528  | 30,124  |
| Palestine                             | 20,304  | 14,520  |
| Syria                                 | 35,827  | 56,849  |
| Total Middle East                     | 191,735 | 205,801 |
|                                       |         |         |
| South East Asia                       |         |         |
| Myanmar                               | 7,500   | 10,522  |
| Bangladesh                            | 18,096  | 1,150   |
| India                                 | 0       | 555     |
| Laos                                  | 597     | 1,000   |
| Nepal                                 | 0       | 162     |
| Vietnam                               | 2,793   | 3,712   |
| Philippines                           | 0       | 1,858   |
| Total South East Asia                 | 28,986  | 18,958  |
|                                       |         |         |
| Total Middle East and South East Asia | 220,722 | 224,759 |
| Latin America                         |         |         |
| Brazil                                | 202     | 353     |
| Dominican Republic                    | 376     | 1,319   |
| Guatemala                             | 4,959   | 5,788   |
| Haiti                                 | 12,674  | 21,557  |
| Total Latin America                   | 18,211  | 29,017  |
|                                       |         |         |
| Europe (excluding Norway)             |         | 2.110   |
| Greece                                | 2.254   | 2,119   |
| Romania                               | 2,354   | 1,813   |
| Serbia                                | 420     | 1,171   |
| Regional Europe                       | 339     | 376     |
| Total Europe (excluding Norway)       | 3,112   | 5,479   |
| Norway*                               | 23,677  | 30,495  |
| Global                                | 89,069  | 67,816  |
| Total International Cooperation       | 896,477 | 876,874 |

<sup>\*</sup> Activities in Norway include costs related to NCA's youth organisation Changemaker, the exchange programme Communication for Change, as well as the awareness raising work carried out by the regional coordinators in Norway.

## **NOTE 6 GOVERNANCE COSTS**

| Analysis of governance costs by type of expenditure  | <u>2018</u> | <u>2017</u> | Note |
|--|-------------|-------------|------|
| Personnel cost                                       | 32,695      | 32,504      | a)   |
| Depreciation of fixed assets                         | 4,233       | 3,191       |      |
| Fees for auditors, legal advisors and consultants    | 1,669       | 2,082       |      |
| Travel expenses                                      | 1,726       | 1,511       |      |
| IT and communication expenses                        | 6,741       | 6,091       |      |
| Office running cost and expenses related to premises | 3,628       | 3,359       |      |
| Financial expenses                                   | 179         | 1,353       |      |
| Other expenses                                       | 1,319       | 699         |      |
| Total governance cost                                | 52,191      | 50,790      |      |

a) In addition to payroll costs this includes pension, insurance, trainings, recruitment costs and other personnel related costs.

#### Key figures and ratios according to guidelines from the Norwegian Control Committee for Fundraising

|                                  | 2018    |         | 2017    |         | 201     | 5       | 201     | <u>5</u> | 201     | 4       |
|----------------------------------|---------|---------|---------|---------|---------|---------|---------|----------|---------|---------|
| Share, governance costs          | 52,191  | 5.2 %   | 50,790  | 5.2 %   | 66,440  | 6.9 %   | 43,472  | 4.5 %    | 43,373  | 4.8 %   |
| Share, international cooperation | 896,477 | 90.0 %  | 876,874 | 90.0 %  | 853,333 | 88.6 %  | 883,809 | 91.0 %   | 782,283 | 87.3 %  |
| Share, fundraising costs         | 47,044  | 4.7 %   | 47,120  | 4.8 %   | 42,815  | 4.4 %   | 44,333  | 4.6 %    | 70,557  | 7.9 %   |
| Total resources expensed         | 995,713 | 100.0 % | 974,785 | 100.0 % | 962,587 | 100.0 % | 971,614 | 100.0 %  | 896,214 | 100.0 % |
|                                  |         |         |         |         |         |         |         |          |         |         |
| Fundraising ratio                |         | 70.8 %  |         | 72.8 %  |         | 73.6 %  | _       | 79.3 %   | _       | 82.6 %  |

The fundraising ratio shows the proportionality between donations received and the costs of generating voluntary income.

### **NOTE 7 AUDITORS' REMUNERATION**

| Auditors' remuneration (incl. VAT)                                    | <u>2018</u> | <u>2017</u> |
|---|-------------|-------------|
| Ordinary auditor's remuneration, Head Office                          | 703         | 830         |
| Project audits, Head Office   | 1,110       | 544         |
| Other services and support from auditor                               | 1,044       | 37          |
| Ordinary auditor's remuneration and project audits at Country Offices | 4,691       | 3,381       |
| Total costs to auditors   | 7,548       | 4,792       |

In 2018, BDO was chosen as NCA's new group auditor.

Ordinary auditor's remuneration includes both final invoices for the 2017 audit as well as on account invoices for the 2018 audit

### NOTE 8 EMPLOYEE AND STAFF COSTS

|                               |           |             | National and exp | patriate staff at |                    |                 |
|-------------------------------|-----------|-------------|------------------|-------------------|--------------------|-----------------|
| Analysis of personnel costs   | Head Offi | ce staff    | Country          | Offices           | Total payroll cost | s all employees |
|                               | 2018      | <u>2017</u> | 2018             | 2017              | 2018               | 2017            |
| Wages and salaries            | 79,113    | 79,373      | 141,685          | 139,061           | 220,798            | 218,434         |
| Social security costs         | 12,615    | 12,587      | 2,548            | 2,097             | 15,163             | 14,685          |
| Pension costs                 | 6,516     | 7,919       | 7,255            | 6,768             | 13,771             | 14,687          |
| Other remuneration            | 2,010     | 1,246       | 8,347            | 9,954             | 10,356             | 11,200          |
| Payroll costs                 | 100,253   | 101,126     | 159,835          | 157,879           | 260,088            | 259,006         |
| Consultants                   | 2,987     | 1,076       | 2,352            | 2,071             | 5,340              | 3,146           |
| Other personnel related costs | 5,784     | 4,062       | 3,686            | 2,589             | 9,470              | 6,651           |
| Indirect personnel costs      | 8,772     | 5,138       | 6,038            | 4,659             | 14,810             | 9,797           |
| Total personnel costs         | 109,025   | 106,264     | 165,873          | 162,538           | 274,898            | 268,803         |

Other personnel related costs include trainings and seminars, invoices from hotels, costs related to advertisements for vacant positions, canteen running cost, etc.

| Staff numbers by location and type of employment | <u>31.12.2018</u> | 31.12.2017 |
|--|-------------------|------------|
| Permanent positions at Head Office               | 132.0             | 136.9      |
| Temporary positions at Head Office               | 17.0              | 7.0        |
| Expatriate positions at Country Offices          | 42.0              | 42.5       |
| National staff at Country Offices                | 613.0             | 523.0      |
| Total number of employees                        | 804.0             | 709.4      |
|  |                   |            |

| Emoluments for executive managers (General Secretary)       | <u>2018</u> | <u>2017</u> |
|---|-------------|-------------|
| Wages and salaries  | 913         | 980         |
| Pension costs   | 100         | 105         |
| Other remuneration including travel compensation            | 41          | 45          |
| Total emoluments for executive managers (General Secretary) | 1,054       | 1,130       |

No fees are paid to the Board of Directors or the NCA Council. The General Secretary has no agreements for severance pay, bonuses etc.

The position was filled by Anne Marie Helland from January to May, and Lisa Sivertsen from June to December. The amounts above reflect this. The position is remunerated by salary scale level 86.

## NOTE 9 FIXED ASSETS

|                                   |          |           |                   |        |                |                   | Office and s | staff house furnitures | ırnitures |          |                             |          | =        | IT equipment        | _        |        |                 |          |        |                   |          |          |                     |          |
|-----------------------------------|----------|-----------|-------------------|--------|----------------|-------------------|--------------|------------------------|-----------|----------|-----------------------------|----------|----------|---------------------|----------|--------|-----------------|----------|--------|-------------------|----------|----------|---------------------|----------|
|                                   |          | Buildings |                   | Ň      | Motor Vehicles | Ş                 |              | (incl. Art)            |           | Permane  | Permanent building fixtures | xtures   | (hard:   | (hardware/software) | are)     | ₩O.    | Office machines | 2        | Oth    | Other investments | nts      |          | Total               |          |
|                                   | Head     | Country   |                   | Head   | Country        | _                 | Head         | Country                | _         | Head     | Country                     |          | Head     | Country             |          | Head   | Country         | _        | Head   | Country           |          | Head     | Country             |          |
|                                   | Office   | . Offices | Total             | Office | Offices        | Total             | Office       | Offices To             | Total     | Office   | Offices                     | Total    | Office   | Offices             | Total    | Office | Offices To      | Total    | Office | Offices           | Total    | Office   | Offices             | Total    |
| Cost price 01.01.18               | 49,042   | 17,689    | 66,730            | 30     | 25,960         | 25,990            | 5,516        | 4,637                  | 10,152    | 19,073   |                             | 19,073   | 16,601   | 8,291               | 24,892   | 999    | 10,346          | 11,008   | 0      | 11,176            | 11,176   | 90,923   | 78,098              | 169,021  |
| This year's additions             |          | 98        | 98                |        | 892            | 892               | 0            | 720                    | 720       | 32       |                             | 32       | 755      | 1,312               | 2,067    | 0      | 1,552           | 1,552    | 91     | 252               | 342      | 877      | 4,813               | 5,690    |
| This year's disposals             |          | (24)      | (24)              |        | (4,125)        | (4,125)           |              | (959)                  | (959)     |          |                             | 0        |          | (664)               | (664)    |        | (788)           | (788)    |        | (149)             | (149)    | 0        | (6,407)             | (6,407)  |
| Cost price 31.12.18               | 49,042   | 17,750    | 66,792            | 30     | 22,727         | 22,757            | 5,516        | 4,700                  | 10,216    | 19,104   | 0                           | 19,104   | 17,356   | 8,939               | 26,295   | 662    | 11,109          | 11,772   | 91     | 11,279            | 11,370   | 91,800   | 76,504              | 168,304  |
| Accumulated depreciation 01.01.18 | (10,263) |           | (10,263)          | (30)   |                | (30)              | (4,746)      |                        | (4,746)   | (10,507) |                             | (10,507) | (11,908) |                     | (11,908) | (332)  |                 | (332)    |        |                   | 0        | (37,787) | 0                   | (37,787) |
| This year's depreciation          | (1,026)  |           | (1,026)           | 0      |                | 0                 | (120)        |                        | (120)     | (1,059)  |                             | (1,059)  | (2,091)  |                     | (2,091)  | (120)  |                 | (120)    |        |                   | 0        | (4,447)  | 0                   | (4,447)  |
| Accumulated depreciation 31.12.18 | (11,288) | 0         | 0 (11,288)        | (30)   | 0              | (30)              | (4,897)      | 0                      | (4,897)   | (11,567) | 0                           | (11,567) | (13,999) | 0                   | (13,999) | (453)  | 0               | (453)    | 0      | 0                 | 0        | (42,233) | 0                   | (42,233) |
| Accumulated impairment 01.01.18   |          | (17,689)  | (17,689) (17,689) |        | (25,960)       | (25,960) (25,960) |              | (4,637)                | (4,637)   |          | 0                           | 0        |          | (8,291)             | (8,291)  |        | (10,346)        | (10,346) | 0      | (11,176)          | (11,176) |          | (860'82) (860'82) 0 | (78,098) |
| This year's impairment            |          | (62)      | (62)              |        | 3,233          | 3,233             |              | (63)                   | (63)      |          | 0                           | 0        |          | (648)               | (648)    |        | (764)           | (764)    | (91)   | (103)             | (193)    | (16)     | 1,594               | 1,503    |
| Accumulated impairment 31.12.18   |          | (17,750)  | (17,750)          |        | (22,727)       | (22,727)          |              | (4,700)                | (4,700)   |          | 0                           | 0        |          | (8,939)             | (8,939)  |        | (11,109)        | (11,109) | (91)   | (11,279)          | (11,370) | (91)     | (76,504)            | (76,595) |
|                                   |          |           |                   |        |                |                   |              |                        |           |          |                             |          |          |                     |          |        |                 |          |        |                   |          |          |                     |          |
| Booked value 31.12.18             | 37,753   | 0         | 37,753            | 0      | 0              | 0                 | 619          | 0                      | 619       | 7,538    | 0                           | 7,538    | 3,357    | 0                   | 3,357    | 210    | 0               | 210      | 0      | 0                 | 0        | 49,476   | 0                   | 49,476   |
|                                   |          |           |                   |        |                |                   |              |                        |           |          |                             |          |          |                     |          |        |                 |          |        |                   |          |          |                     |          |
| Economic lifetime                 |          | 50 years  |                   |        | 5 years        |                   | 10           | 0 years/5years         |           |          | 20 years                    |          |          | 3 years             |          |        | 3 years         |          |        | n/a               |          |          |                     |          |
|                                   |          |           |                   |        |                |                   |              |                        |           |          |                             |          |          |                     |          |        |                 |          |        |                   |          |          |                     |          |

Equipment and facilities with a cost price of more than NOK 15 000 per unit and estimated economic lifetime of more than one year are capitalised in the balance sheet. The assets are depreciated over their economic lifetime unless otherwise stated. Reference is also made to accounting principles for assets used by Country Offices abroad included in note 1.

2018 exchange rates used for incoming balances, which explains why they differ from closing balances 2017 in last year's financial statements.

1) PROPERTY BERNHARD GETZ GATE 3 (BG3)

Norwegian Church Aid owns the office building situated in Bernhard Getz Gate 3 in Oslo. The building is divided into units, where NCA owns 63.97% of the total building stock and the Norwegian Bible Society owns the remaining share. DnB has a mortgage on the building valued at 42 MNOK, although no loan is currently using this as security.

### NOTE 10 STOCKS

Norwegian Church Aid's emergency stock contains various water and sanitation equipment ready to be dispatched on short-term notice to crisis areas. Examples of equipment are latrines, water purification, storage and distribution equipment and tents.

The main stock is located at Frogner, close to Gardermoen airport, and contains values for 1,7 MNOK as of 31.12.2018. In addition, Norwegian Church Aid stores equivalent equipment at the World Food Programme's United Nation Humanitarian Response Depots (UNHRD) in the United Arab Emirates (Dubai, 0,3 MNOK); expensed at the time of purchase.

Stocks are also kept at several of Norwegian Church Aid's Country Offices. As stated in the accounting principles, these are expensed at the time of purchase. The total value as of 31.12.2018 was 5,9 MNOK.

### NOTE 11 **DEBTORS**

|                              | <u>31.12.2018</u> | <u>31.12.2017</u> |
|------------------------------|-------------------|-------------------|
| Receivables from donors      | 64,835            | 46,244            |
| Receivables from partners    | 7,674             | 5,144             |
| Receivables from employees   | 1,194             | -454              |
| Prepaid expenses             | 6,789             | 4,429             |
| Deposits                     | 487               | 535               |
| Accrued income               | 7,837             | 10,425            |
| Other short-term receivables | 5,949             | 5,518             |
| Total short-term receivables | 94,763            | 71,841            |

### NOTE 12 INVESTMENTS

| Financial investments 31.12.2018                  | Cost price | Market value | Unrealised<br>gain (loss) |
|---|------------|--------------|---------------------------|
|   | 31.12.2018 | 31.12.2018   | 31.12.2018                |
| Money market funds and investment funds, national |            |              |                           |
| and international                                 | 91,981     | 91,528       | (453)                     |
| Quoted shares, national and international         | 77,607     | 73,964       | (3,643)                   |
| Other shares                                      | 382        | 382          | 0                         |
| Investment properties                             | 413        | 507          | 93                        |
| Total   | 170,384    | 166,381      | (4,003)                   |

| Financial investments 31.12.2017                  | Cost price | Market value | Unrealised<br>gain (loss) |
|---|------------|--------------|---------------------------|
|   | 31.12.2017 | 31.12.2017   | 31.12.2017                |
| Money market funds and investment funds, national |            |              |                           |
| and international                                 | 196,375    | 196,475      | 100                       |
| Quoted shares, national and international         | 81,499     | 91,584       | 10,085                    |
| Other shares                                      | 232        | 232          | 0                         |
| Investment properties                             | 525        | 560          | 35                        |
| Total   | 278,631    | 288,851      | 10,220                    |

NCA will within the ethical guidelines and the framework for proper risk management, risk diversification and liquidity seek to achieve the best return on financial investments. Investments will be made in accordance with the Board's guidelines. The investments are considered as current assets and are valued at market value as of 31.12.

The reduction in total investments between 2017 and 2018 is due in part to the sale of a short-term investment of 50 MNOK temporary extra liquidity, and in part due to selling the last of the funds from the TV Telethon campaign

### NOTE 13 FUNDS

|  |       | Opening  |           |           | Closing  |
|--|-------|----------|-----------|-----------|----------|
|  |       | balance  | Incoming  | Resources | balance  |
|  |       | 01.01.18 | resources | expended  | 31.12.18 |
| <u>Unrestricted funds</u>                      | 4.)   |          |           |           |          |
| Foundation capital                             | 1)    | 84,161   | 2,935     |           | 87,096   |
| Unrestricted income funds                      |       | 76,760   | 208,878   | (221,114) | 64,525   |
| Subtotal unrestricted funds                    |       | 160,921  |           |           | 151,620  |
| Funds with externally imposed restrictions     |       |          |           |           |          |
| Earmarked project funds                        | 2)    | 17,846   | 6,286     | (15,626)  | 8,506    |
| Telethon funds                                 |       | 85,835   | 742       | (49,893)  | 36,685   |
| Legacy income funds                            |       | 0        |           |           | 0        |
| Subtotal funds with externally imposed restric | tions | 103,681  |           | _         | 45,190   |
| Total funds                                    |       | 264,602  | 218,841   | (286,633) | 196,811  |

- 1) NCA being an organisation and not a trust does not have a legally bound foundation capital; hence the classification as unrestricted funds. The Board of Directors has in a resolution adopted guidelines for the allocation of funds to and from the Foundation capital. The balance is each year increased according to the consumer price index.
- 2) NCA regularly organises fundraising campaigns when a humanitarian crisis occurs. These funds are accounted for as earmarked project funds with externally imposed restrictions. As these funds are collected from a large group of donors, a reimbursement to donors of funds not used in accordance with the restrictions would not be feasible. This situation has not been relevant in the past, and is thought unlikely to occur in the future.

Details of movements in earmarked project and campaign funds 2018:

|  | Opening balance | Incoming  | Resources | Closing<br>balance |
|--|-----------------|-----------|-----------|--------------------|
|  | 01.01.18        | resources | expended  | 31.12.18           |
| Refugees Europe                              | 3,737           | 615       | (1,334)   | 3,018              |
| Eastern Sahel Drought                        | 1,352           | 503       | (983)     | 871                |
| Syria Emergency Response                     | 267             |           | (29)      | 238                |
| Typhoon Philippines                          | 165             |           |           | 165                |
| Ethiopia Drought                             | 98              | 0         |           | 98                 |
| North Iraq Emergency Response                | 49              |           |           | 49                 |
| Horn of Africa Drought                       | 0               | (55)      | 55        | 0                  |
| Earmarked donations to projects (see note 4) | 12,178          | 5,223     | (13,336)  | 4,065              |
| Earmarked project funds                      | 17.846          | 6.286     | (15.626)  | 8.505              |

### NOTE 14 ACCRUALS FOR PENSION LIABILITIES

#### PENSION LIABILITIES FOR EMPLOYEES IN NORWAY

The pension schemes meet the requirements of the law on compulsory occupational pension and are covered through KLP and Gjensidige. A contractual pension scheme is included in addition.

The pension scheme insured through KLP covers 29 active persons, 466 previously active with deferred rights and a total of 105 retired persons. The schemes give right to defined future benefits. These are mainly dependent on the number of qualifying employment years, salary level at pension age, and the amount of benefits from the National Insurance Scheme. Pension liabilities for 2018 and 2017 are based on KLPs actuarial calculations, whereas amounts up to and including 2016 were based on Gabler's actuarial calculations.

The pension scheme insured through Gjensidige is applied for all employees in Norway and Expatriates with NAV-membership younger than 55 years of age as of May 1st, 2016, as well as all new employees. This is a defined contribution pension scheme. The contributions for the retirement savings is 7% of the pensionable salary up to 12 G of which the employee contributes 2% - and an additional 18,1% for pensionable salary between 7,1 and 12G. This is per default invested in an age adapted investment plan, where the distribution between shares and bonds follows the employee's age at all times; with the option to individually customise the investment plan.

Expatriates without NAV coverage have private pension arrangements, to which they contribute a minimum of 2% of their pensionable salary and NCA contributes an additional 8%.

| Pension expenses, defined benefit scheme (KLP)                 | 2018    | 2017    |
|--|---------|---------|
| Present value of pensions earned this year                     | 2,423   | 2,816   |
| Interest expense on the pension commitment                     | 4,271   | 4,319   |
| Return on pension funds  | (6,013) | (5,175) |
| Administrative expenses and interest rate guarantee            | 444     | 415     |
| Social security fees   | 159     | 335     |
| Net pension expenses, defined benefit scheme                   | 1,283   | 2,710   |
| Pension liabilities  | 2018    | 2017    |
| Defined benefit obligation (excl. social security fees) 31.12. | 178,894 | 177,338 |

| 2018      | 2017                                     |
|-----------|--|
| 178,894   | 177,338                                  |
| (150,578) | (145,883)                                |
| (8,147)   | (6,625)                                  |
| 3,993     | 4,435                                    |
| 24,162    | 29,265                                   |
|           | 178,894<br>(150,578)<br>(8,147)<br>3,993 |

| Financial assumptions                               | 2018  | 2017  |
|---|-------|-------|
| Discount rate                                       | 2.60% | 2.40% |
| Estimated salary increase                           | 2.75% | 2.50% |
| Estimated adjustment of social security base figure | 2.50% | 2.25% |
| Estimated adjustment of pension benefits            | 1.73% | 1.48% |
| Expected return on funds                            | 4.30% | 4.10% |

#### PENSION LIABILITIES FOR NATIONAL STAFF

National staff has pension schemes in accordance with local laws and regulations or Norwegian Church Aid's guidelines for provident funds. The most favourable scheme will be applied. Norwegian Church Aid's pension schemes will normally imply that 17% of the monthly salary will be set aside on a suspended account of which the employee pays 5% and Norwegian Church Aid 12%. When the employee quits, this amount will be disbursed.

|   | <u>2018</u> | <u>2017</u> |
|---|-------------|-------------|
| Pension liabilities for employees at Head Office          | 24,052      | 29,265      |
| Pension liabilities for national staff at Country Offices | 19,795      | 27,598      |
| Total pension liabilities for Norwegian Church Aid        | 43,847      | 56,863      |

## **NOTE 15 SHORT-TERM LIABILITIES**

|  | <u>31.12.2018</u> | 31.12.2017 |
|--|-------------------|------------|
| Accrued, not due wages and salaries, other debt to employees | 13,967            | 12,879     |
| Public duties payable - Country Offices                      | 1,065             | 943        |
| Public duties payable - Norway *                             | 7,801             | 7,208      |
| Accounts payable   | 28,303            | 22,929     |
| Accrued, not due expenses                                    | 20,356            | 13,936     |
| Accounting provision project risk                            | 0                 | 2,101      |
| Payable to donors  | 332               | 868        |
| Payable to partners  | 2,010             | 6,898      |
| Other short-term liabilities                                 | 17,778            | 7,928      |
| Total current liabilities                                    | 91,612            | 75,689     |

<sup>\*</sup> Included in the public duties payable in Norway are retained payroll taxes amounting to 4 MNOK. The amount is placed in a restricted bank account reserved for this purpose.